NYANDENI LOCAL MUNICIPALITY



Annual Budget

3 Year Plan: 2013/14 to 2016

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2. MAYOR'S REPORT

Section 153 of the Constitution of the Republic of South Africa, 1996, prescribe that a municipality must (a) structure and manage its administration and budgeting and planning processes to give priority to the basic needs of the community, and to promote the social and economic development of the community; and (b) participate in national and provincial development programmes

To give effect to the above constitutional provisions, section 34 of the Local Government: Municipal Systems Act, 2000, prescribe that a municipal council must review its integrated development plan (I) annually in accordance with an assessment of its performance measurements in terms of section 41 and (ii) to the extent that changing circumstances so demand.

The IDP Review for 2013/14 has taken into account *the National Development Plan* which defines South Africa's development trajectory by amongst other things investing in a strong network of economic infrastructure designed to support the country's medium and long term economic and social objectives and improving the quality of education, skills development and innovation

The New Growth Path which is based on the following tenets: (a) Identifying areas where employment creation is possible on a large scale as a result of substantial changes in conditions in South Africa and globally (b) developing a policy package to facilitate employment creation and institutional developments required to take advantage of opportunities.

As we table this budget titled "People's Budget" MFMA: Circular: 67, 2) reminds us that the economic outlook is, however constrained by a difficult global environment and domestic restructuring. Due to lower-than projected economic growth and revenue underperformance, government has adjusted the spending plans presented in the 2012 Medium Term Budget Policy Statement.

The above statement confirm one thing that globalization affects all spheres of government including local government. The report titled "OECD Economic Surveys: South Africa 2013. Notes that Per capita incomes are growing, public services are expanding,. Health indicators are improving, crime rates are falling and demographic trends are favourable. The public

finances are in better shape than those of many OECD countries, the financial system is healthy and core inflation is stable and within the central bank's target zone. At the same time, an extremely high proportion of the population is out of work, as has been the case for most of the past three decades. Moreover, income inequality remains extremely high, education outcomes are poor on average and hugely uneven, and frustration is growing with public service delivery failures and corruption.

The IDP and budget we are tabling today is a responding to the challenges identified by communities and simultaneously provide solutions. Every effort has been made within the available limited resources to contribute to NDP priorities.

Medium Term service delivery objectives

This section represents the service delivery highlights for 2012/13

1. To Improve Municipal Planning and policy development

- IDP, budget and SDBIP for 2012/13 were compiled and Adopted by Council on time and in accordance with the norms and standards as prescribed by National Treasury
- Financial policies have been reviewed and are due to be adopted by Council on 27
 March 2013, these are SCM Policy, Fleet Management and Asset Management
- 6 By-laws has been gazetted

2. To ensure a tool for measuring achievement of pre-determined objectives

- Mid-year performance assessment report compiled and adopted by Council
- Annual report for 2011/12 tabled to Council and Oversight report has been tabled on 27 March 2013

3. To achieve clean audit report by 2014

- Audit opinion has improved from a disclaimer to Qualified Opinion
- A Comprehensive Action Plan developed and is being implemented
- Audit Committee has been established and is functioning fairly well

4. To ensure good governance and public participation

 All wards committees have been established and are participating in municipal development programmes

- Mayoral Outreach conducted during the month of February 2013 wherein community input and priories were solicited
- Fraud Prevention Policy has been developed
- Risk Management Framework, Register and policy developed

5. To improve livelihood in urban and rural areas through infrastructure development and maintenance

- Streets lights have been maintained in both towns of Libode and Ngqeleni
- 105 households provided with water through water cart
- Integrated Waste Management Plan (IMWP) have been developed and adopted by Council
- Permit application for Landfill site has been approved
- The following access roads have been maintained: Goli access road, Tyara access road, Dininkosi access road
- Out 407 household planned for electrification; 197 have been energized/electrified(DME funding)
- 411 low cost houses have been completed
- 30 Ngqeleni pilot houses renovated

3. BUDGET RELATED RESOLUTIONS

Budget for 2013/14

- 3.1 Council resolves that the multi-year annual budget of capital and operating expenditure for 2013/2014 and the indicated two outer years of 2014/2015 and 2015/2016 which was tabled for public scrutiny and input be approved as set out by the following tables:
 - □ Table A1 Budget summary
 - □ Table A2 : Budgeted financial performance (revenue and expenditure by standard classification)
 - □ Table A3 : Budgeted financial performance (revenue and expenditure by municipal vote)
 - □ Table A4 : Budget financial performance (revenue and expenditure)
 - □ Table A5 : Budgeted capital expenditure by vote and funding
 - □ Table A6 : Budgeted financial position
 - □ Table A7 : Budgeted cash flows
 - □ Table A8 : Cash backed reserves / accumulate surplus reconciliation
 - □ Table A9 : Asset management

Multi Year Capital Budget

3.2 Council resolves that multi-year capital appropriations by vote and associated funding reflected in Table A5 be approved.

Property Rates and other Municipal Tax

3.3. That, in terms of section 24 of the Local Government Municipal Property Rates Act, Act 6 of 2004, rates differentiating among the different categories of properties determined by the actual use, the zoning and/or permitted use of properties, for property tax be levied on market value of all rateable properties within the municipal area for the financial year 1 July 2013 to 30 June 2014, provided that rebates, as indicated, on application be allowed:

Tariffs and Charges

3.4 Council resolves that the following tariffs and charges be applied.

4 HALL HIDE CHADGES	2012/2014
1.HALL HIRE CHARGES	2013/2014
Meeting, workshop, conference Memorial & Religious services Concerts, Contests & shows Wedding, Parties Gospel concerts, shows (day/night), traditional	R160.00 R268.00 R535.00 R669.00 R402.00
shows, exhibition, launch, farewell, graduation, celebration, day of prayer 2. SECURITY FEES	
Memorial, religious services	R 268.00
Concerts, contests & shows (day/night)	R 802.00
Parties, discos	R1338.00
Weddings	R 936.00
Gospel concerts, shows (day/night)	R 268.00
3. WOODSALE	
Head load	R 13.00
Bakkie	R200.00
Truck	R402.00
Lantjies	R 7.00
Lantjies	R 12.00
Poles	R 5.00
Tree	R 20.00
4. POUND FEES	
Entrance fee	R66.00
Driving fee	R54.00
Day charges	R26.00
Outgoing fees	R66.00
Cattle, horse	R54.00
Sheep & Goat	R27.00
5. REFUSE REMOVAL	
Households	R24.00
Businesses: General	R134.00
: Big Retailers	R353.00
Government: Category 1	R134.00
:Category2	R2570.00
Churches	R24.00
6. CEMETERY	D070.00
Living in town Outside town	R278.00
7. TENDER FEES	R390.00
R50 000.00-R200 000.00	R200.00
R200 000.00-R500 000.00	R268.00
R500 000.00-R800 000.00	R335.00
R800 000.00-R1000 000.00 Or More	R402.00
8. BUSINESS LICENCE	

11.9 Building Plan Approval	R37.00/sqm
11.8 Consolidation	R500
11.7 Relaxation of Building Line	R212.00
Application fee	R1500
Conditions	
11.6 Application for Removal of Restrictive	
(Remainder considered a subdivision)	
Charges per subdivision	R55.00
Basic Subdivision fee	R662.00
11.5 Subdivision and Township Application	
Erven from 2000sqm and>	R1085.00/site
Erven from 1500sqm- 2000sqm	R980.00/site
Erven from 1000sqm-1500sqm	R874.00/site
Erven from 500sqm-1000sqm	R768.00/site
11.4 Application Fees	
Advertising	Daily Dispatch
	Price as quoted by
Rezoning Application	
application form	
Application fees	476.00
11.3 Application for special consent	
11.2 Town Planning scheme document	300.00
11.1 Zoning Certificates	32.00
11. TOWN PLANNING TARIFFS	2013/2014
Indemnity fee (per chair)	R13.00
Around town (chair per day)	R7.00
10. CHAIR HIRE	
Caravan Site(p/m)	R66.00
9. MARKET SITE Hawkers (p/m)	R27.00
	11702.00
Accommodation establishment	R432.00
Hardware (p/y)	R550.00
Salon (p/y) Funeral Parlor (p/y)	R600.00
Caravan (Restaurant& Telephone) p/y	R100.00 R100.00
Hawker	R100.00
Supermarket & General Dealer	R600.00

RATES TARRIF

<u>DETERMINATION OF TARIF AS PER CATERGORY AS FROM 1 JULY 2013-30 JUNE 2014</u>

CATERGORY	TARRIF
Residential Property	0.0078
Businesses	0.0116
Government1	0.0116
government2	0.0116
Agriculture1	0.0101
Agriculture2	0.0101
Institutions	0.0116
Clinics	0.0116
Hospital	0.0116
Schools	0.0116
Trading Stations	0.0116
R 61 Road	0.0019
N2 Road	0.0019

Category2

	2013/14
Refuse Removal	R134.00
Bags (1000*R0,90)	R900.00
Mileage (24km*2days*4weeks in month)	R1536.00
	R2 570.00

NOTES

- Property rates –no change in tariffs
- Other tariffs 5.5% increase based on CPIX across the board will be a fair percentage so as to be close to the tariffs levied by other rural municipalities.
- On Refuse Removal -5.5%
- General business is classified as your small micro medium enterprises (SMME'S).
- -Big Retailers are classified as those bigger than general business, e.g.:- Superspar, U-Save, Build it etc.
- -Category1 for government Offices and other government institutions.
- -Category2 will be your Hospitals.

Measurable Performance Objectives

3.5 Council resolves that the measurable performance objectives for revenue from each source and for each vote reflect the budget.

Integrated Development Plan

3.6 Council resolves to approve the implementation of the Integrated Development Plan.

Budget Related Polices

- 3.7 Council resolves that the following Budget polices be approved
 - □ Supply Chain Management policy
 - Budget Policy
 - □ Credit Control and Debt Collection policy
 - Rates policy
 - □ Tariff policy
 - □ Asset Management policy
 - □ Fleet Management policy
 - □ Investment and Banking policy
 - Bad debts write off policy

Cashflow

3.8 Council resolves that the projects identified for implementation are subject to funds available from grants in respect of Equitable share, Integrated National Electrification Programme, (Municipal) Grant, Expanded Public Works Programme Incentive Grant, Municipal Infrastructure Grant.

4. THE BUDGET

This section contains an Executive Summary of the annual budget, highlighting the processes and assumptions which lead to the compilation of the annual budget.

4.1 Executive Summary

Overview

The budget process is governed by the Municipal Finance Management Act 56 of 2003 and the Municipal Systems Act 32 of 2000. The objective process is to ensure good governance and accountability and enables the municipality to involve residents and other stakeholders in the budgeting process.

In terms of Section 24 (1) and (2) of the Municipal Finance Management Act (MFMA) No 56, 2003:

- "(1) The municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.
- (2) An annual budget -
- (a) must be approved before the start of the budget year;
- (b) is approved by the adoption by the council of a resolution referred to in section 17(3)(a)(i); and
- (c) must be approved together with the adoption of resolutions as may be necessary –
- (i) imposing any municipal tax for the budget year;
- (ii) setting any municipal tariffs for the budget year;
- (iii) approving measurable performance objectives for revenue from each source and for each vote in the budget;
- (iv) approving any changes to the municipality's integrated development plan; and
- (v) approving any changes to the municipality's budget-related policies."

The application of sound financial management principles for the compilation of the NLM's financial plan is essential and critical to ensure that the NLM remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities

The NLM's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes so as to maintain sound financial stewardship.

The following budget principles and guidelines directly informed the compilation of the 2013/14 MTREF:

- The 2012/13 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2013/14 annual budget;
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;
- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality. In addition, tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs;

 There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

National Treasury's MFMA Circular No. 66 and 67 were used to guide the compilation of the 2013/14 MTREF.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2013/14 Medium-term Revenue and Expenditure Framework:

TABLE 1 CONSOLIDATED OVERVIEW OF 2013/14 MTERF

R thousand	Adjustment Budget 2012/13	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Total Operating Revenue	· •		182 497 717	231 916 442
Total Operating Expenditure	141 695 000	208 428 969	227 622 935	268 984 559
Surplus /(deficit) for the year	0	(35 332 695)	(45 125 218)	(37 068 117)
Total Capital Expenditure	53 526 000	78 897 829	82 210 834	122 505 560

Total operating revenue has grown by 14 per cent or R21.2 million for the 2013/14 financial year when compared to the 2012/13 Adjustments Budget. For the two outer years, operational revenue will increase by 5.4 and 27 per cent respectively.

Total operating expenditure for the 2013/14 financial year has been appropriated at R208 429 million and translates into a deficit where total expenditure exceeds the total revenue. When compared to the 2012/13 Adjustments Budget, operational expenditure has grown by an amount of R66 734 million which is 47 per cent, and in 2013/14 by 9 per cent, in 2014/15 by 18 per cent for each of the respective outer years of the MTREF. The municipality has a deficit of R35 333 million for 2013/14, and R45 125 million for 2014/15, and R37 068 million for 2015/16. This is due to the depreciation that has been budgeted for the years 2013/14 until 2015/16. In the previous year i.e. 2012/13, the depreciation was not budgeted for. It is a non-cash item but the municipality still needs to show in its budget.

The capital budget of R78 898 million for 2013/14 has increased by an amount of R25 463million which is 47% as compared to previous year. The increase is due to the capital grants that have drastically increased. Such grants are MIG and Electrification. For the two outer years, capital expenditure has steadily increased by R3 313million and R40 295million which is 4 per cent and 49 per cent. A substantial portion of the capital budget is currently funded from the conditional grants over the MTERF.

4.2 OPERATING REVENUE FRAMEWORK

The NLM will be implementing its revenue enhancement strategy which is built around the following key components

- National Treasury's guidelines and macroeconomic policy;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the NLM.
- Implementation of its Credit Control and Debt Collection policy and by-laws

The following table is a summary of the 2013/14 MTREF (classified by main revenue source): **Table 2 Summary of revenue classified by main revenue source**

Description	Ref	2009/10	2010/11	2011/12	Current Ye	Current Year 2012/13			2013/14 Med	dium Term Revenue of Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue By Source											
Property rates	2	2 699	3 997	3 834	5 800	5 800	5 800	_	2 619	2 761	2 995
Property rates - penalties & collection of	harges	<u>'</u>									
Service charges - electricity revenue	2	_	-	_	_	-	_	-	-	_	-
Service charges - water revenue	2	_	_	_	_	_	_	_	_	_	_
Service charges - sanitation revenue	2	_	_	_	_	_	_	_	_	_	_
Service charges - refuse revenue	2	22	71	159	70	70	70	_	200	211	229
Service charges - other											
Rental of facilities and equipment		142	113	102	60	60	60		165	174	189
Interest earned - external		3 400	2 469	2 552	1 500	1 500	1 500		3 000	3 162	3 431
investments											
Interest earned - outstanding debtors											
Dividends received											
Fines		192	331	602	700	700	700		350	369	400
Licences and permits					2 500	2 500	2 500		2 500	2 635	2 859
Agency services											
Transfers recognised - operational		72 525	91 649	161 185	121 324	121 324	121 324		146 287	172 348	220 904
Other revenue	2	758	3 675	2 743	2 767	9 207	9 207	-	17 975	838	910
Gains on disposal of PPE											
Total Revenue (excluding capital tra and contributions)	nsfers	79 739	102 306	171 175	134 721	141 161	141 161	-	173 096	182 498	231 917

TABLE 3 Percentage growth in revenue by main revenue source

Description	Current Year 2012	2013/14 Medium Term Revenue & Expenditure Framework							
Thousands	Adjusted Budget	%	Budget Year 2013/14	0/0	Budget Year 2014/15	%	Budget Year 2015/16	%	
			2013/14						
Revenue By Source Property rates Property rates - penalties & collection charges	5 800 000		2 619 000	(55)	2 761 000	5.4	2 995 000	8.5	
Service charges - electricity revenue									
Service charges - water revenue									
Service charges - sanitation revenue	70 000		200 000	186	211 000	5.4	229 000	8.5	
Service charges - refuse revenue									
Service charges – other	(0.000		165 000	175	174 000	5.4	189 000	8.5	
Rental of facilities and equipment Interest earned - external investments	60 000 1 500 00		3000 000	100	3 162 000	5.4	3 431 000	8.5	
Interest earned - outstanding debtors									
Dividends received									
Fines	700 00		350 000	(50)	369 000	5.4	400 000	8.5	
Licences and permits	2 500 000		2 500 000	0	2 635 000	5.4	2 859 000	8.5	
Agency services									
Transfers recognised - operational	121 324 000		146 287 000	21%	172 348 000	18	220 904 000	28	
Other revenue	9 207 000		17 975 000	95%	838 000	(95)	910 000	8.5	
Gains on disposal of PPE									
Total Revenue Excluding Capital transfers and contributions	141 161 000		173 096 000		182 498 000		231 917 000		

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and services charges forms 2 percentage of the revenue basket for the NLM. In the 2012/13 financial year, revenue from rates and taxes totalled R5 800 million or 4 per cent, and the figure was inclusive of the revenue forgone. In 2013/14 it shows an amount of R2, 6 million, and two outer years show an amount of R2, 7 million and R2,9 million which is net of revenue forgone. The revenue generated from rates and taxes has decreased by 55 per cent in 2013/14, and increased by 5.4 per cent and 8, 5 per for the two outer years. The above for the 2013/14 -2016 MTERF exclude revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. The revenue forgone for each of the 2013/14 MTERF shows the following amounts R250 524, R264 052 and R286 496 respectively. Revenue forgone shows a constant percentage of 9% each year

Upon implementing the Municipal Property Rates Act, the municipality has a Tariff Policy. The tariff policy has considered the rebates for some of customers that may be regarded as indigent.

EC155 Nyandeni - Supporting Table SA18 Transfers and grant receipts

EC155 Nyandeni - Supporting Table SA18 Transfers and grant receipts												
Description	Ref	2009/10	2010/11	2011/12	Cui	rrent Year 2012	2/13	2013/14 Medium Term Revenue & Expenditure Framework				
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	_	-		
RECEIPTS:	4.0	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2013/14	+1 2014/15	+2 2015/16		
	1, 2											
Operating Transfers and Grants												
National Government:		-	_	-	119 981	119 981	119 981	145 787	172 348	220 904		
Local Government Equitable Share					115 788	115 788	115 788	143 347	169 814	218 287		
Finance Management Municipal Systems Improvement					1 500 800	1 500 800	1 500 800	1 550 890	1 600 934	1 650 967		
								-	-	-		
MIG (Operational portion)					1 893	1 893	1 893					
Provincial Government:		-	-	-	543	543	543	_	-	_		
Devolution of Property rates					543	543	543					
District Municipality: [insert description]		_	_	_	_	-	-	_	-	-		
,,												
Other grant providers:		-	-	-	800	800	800	800	843	905		
LGSETA					500	500	500	500	527	572		
Libraries Subsidy					300	300	300	300	316	333		
Total Operating Transfers and Grants	5	-	_	_	121 324	121 324	121 324	146 587	173 191	221 809		
Capital Transfers and Grants												
National Government:		-	-	_	41 460	41 460	41 460	67 566	71 367	90 740		
Municipal Infrastructure Grant (MIG)					37 860	37 860	37 860	48 566	56 367	60 740		
Integrated National Electrification Programme					3 600	3 600	3 600	19 000	15 000	30 000		
Provincial Government:		-	-	-	-	-	-	-	-	-		
Other capital transfers/grants [insert												
description]												
District Municipality:		-	-	-	-	-	-	_	_	-		
[insert description]												
Other grant providers:		_	_	_	1 000	1 462	1 462	1 000	_	_		
EPWP INCENTIVE					1 000	1 462	1 462	1 000	-	-		
					_	-	-	_				
Total Capital Transfers and Grants	5	-	-	_	42 460	42 922	42 922	68 566	71 367	90 740		
TOTAL RECEIPTS OF TRANSFERS & GRANTS		-	-	-	163 784	164 246	164 246	215 153	244 558	312 549		

In 2013/14 financial year, the operational grants show an increase of R25 263m which is 21%. For the two outer years, the operational grants have increased by R26 604m and R48 618m which 18% and 28%.

Table 5 Comparison of proposed rates to be levied for the 2013/14 financial year

RATES TARRIF

DETERMINATION OF TARIF AS PER CATERGORY AS FROM 1 JULY 2013-30 JUNE 2014

	Current Year 2012/13	Proposed tariffs 2013/14
CATERGORY		
Residential Property	0.0078	0.0078
Businesses	0.0116	0.0116
Government1	0.0116	0.0116
government2	0.0116	0.0116
Agriculture1	0.0101	0.0101
Agriculture2	0.0101	0.0101
Institutions	0.0116	0.0116
Clinics	0.0116	0.0116
Hospital	0.0116	0.0116
Schools	0.0116	0.0116
Trading Stations	0.0116	0.0116
R 61 Road	0.0019	0.0019
N2 Road	0.0019	0.0019

There is no change on the tariffs for rates and taxes. The municipality is currently compiling the General Valuation roll which will be implemented by the first quarter of the next coming financial year i.e. 2013/14. Upon checking the collection rate within the institution, the tariffs have not been increased.

On refuse removal, there is a small increase of 5.3% on the proposed tariffs. Where the municipality is supplying the customers with the refuse bags, the tariff has not been increased, it is still sitting at R900 rands.

4.3 OPERATING EXPENDITURE FRAMEWORK

The NLM's expenditure framework for the 2013/14 budget and MTREF is informed by the following:

- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Strict adherence to the principle of no project plans no budget. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2013/14 budget and MTREF (classified per main type of operating expenditure):

Description	2009/10	2009/10 2010/11 2011/12 Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure F					
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Financial Performance										
Employee costs	37 048	50 416	55 187	62 796	62 796	63 343	_	75 821	81 033	87 921
Remuneration of councillors Depreciation & Debt	10 846	11 261	12 333	15 144	15 144	14 598	-	15 144	16 431	17 828
impairment	-	_	31 480	-	-	-	-	44 741	53 597	66 260
Finance charges Materials and bulk	67	91	-	100	100	100	-	-	-	-
purchases	3 393	3 096	10 867	8 265	9 710	9 710	-	13 660	13 989	29 382
Transfers and grants	_	_	_	-	_	-	_	4 000	4 216	4 574
Other expenditure	24 120	31 804	44 512	48 416	53 410	53 410	_	55 063	57 124	61 682
Total Expenditure	75 475	97 051	154 379	134 721	141 161	141 161	_	208 430	227 623	268 984

Employee Related Costs

The municipality has taken into consideration the multi year Salary and Wage Collective Agreement for the period 1 July 2012 to 30 June 2015. The agreement provides for a wage increase based on the average CPI for the period 1 February 2012 until 31 January 2013, plus 1.25 per cent for the 2013/14 financial year.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the NLM's budget.

The overall amount of the Salaries and Wages is R90,9 million at 8.5% and, for two outer years, its R98,6 million and R107 million.

Depreciation and asset impairment:

Depreciation has been provided for at R44,7 million in 2013/14, R53,6 million in 2014/15 and R66,2 million in 2015/16.

Debtor's impairment

It is provided for at a constant amount of R3,5 million each year starting from 2013/14 until 2015/16

Other Expenditures:

The other expenditure include R3 5million for the audit fees, and the general expenditure. In 2013/14 financial year it shows an amount of R51, 5 million. For the outer years it has increased by 4% and 8.5% for each year.

Materials and Other Bulk Purchases:

This includes the repairs and maintenance. The amount has increased from R9.7 million in the previous year to R13.6 million for 2013/14 budget year. For the two outer years it has increased by 2.4% and 110% each year. Note that there is a drastic increase in 2015/2016 which is due to the increase in both operational and conditional grants hence an increase of 110%.

The following table gives a breakdown of the main expenditure categories of the total operating budget for the 2013/14 financial year.

PERCENTAGE ALLOCATION FOR 2013/2014 FINANCIAL YEAR.

EXPENDITURE ITEM	EXPENDITURE PERCENTAGE %
Personnel expenditure	44 %
General expenditure	26%
Repairs and Maintenance	7%
Provisions	23%
TOTAL %	100 %

4.4 CAPITAL EXPENDITURE

Description	Current Y	(ear	2013/14 M	& Expendi	iture			
Thousands	2012/13		Framework					
	Adjusted	%	Budget	%	Budget	%	Budget	%
	Budget		Year		Year		Year	
			2013/14		2014/15		2015/16	
Municipal Governance &	515 000		2 100 000	307	0		0	
Budget & Treasury	3 260 000		1 200 000	(63)	1 266 000	5.5	1 374 000	8.5
Corporate Services	920 000		1 150 000	(25)	1 212 000	5.4	1 315 000	8.5
Community & Social Services	3 821 000		3 710 000	(3)	3 910 000	5.4	4 243 000	8.5
Planning & Development	1 000 000		100 000	(90)	0		0	
Infrastructure	44 010 000		70 638 000	60	75 822 000	7	115 574 000	52
Total Capital Expenditure Vote	53 526 000		78 898 000		82 211 000		122 506 000	

When comparing the previous budget of R53 million, there is an increase of R25 372million which is 47%. In a total budget of R78 898 million for the budget year 2013/14, an amount of R67 million is allocated to the construction of the access roads, and electrification projects. For the two outer years the increase in capital budget is showed at 4.2% and 49% each year. When comparing each vote from previous year budget, there is a decrease for four votes. This is due to the resources that have been mostly prioritirised to fund the capital projects, and by so doing the municipality will be accelerating the service delivery

4.5 ANNUAL BUDGET TABLES

4.5.1 Table A1 : Budget summary

EC155 Nyandeni - Table A1 Budget Sum	mary								
Description	2009/10	2010/11	2011/12	Cur	rent Year 2012	<u>1</u> /13	1	edium Term F nditure Frame	
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Financial Performance									
Property rates	2,699	3,997	3,834	5,800	5,800	5,800	2,619	2,761	2,995
Service charges	22	71	159	70	70	70	200	211	229
Investment revenue	3,400	2,469	2,552	1,500	1,500	1,500	3,000	3,162	3,431
Transfers recognised - operational	72,525 1.093	91,649 4,119	161,185 3,447	121,324 6.027	121,324 12.467	121,324	146,287 20.990	172,348	220,904
Other own revenue						12,467		4,016	4,358
Total Revenue (excluding capital transfers	79,739	102,306	171,175	134,721	141,161	141,161	173,096	182,498	231,917
and contributions)	27.040	FO 440	FF 407	00.700	00.700	00.700	75.004	00.000	00.050
Employee costs	37,048	50,416	55,187	62,796	62,796	62,796	75,821	82,266	89,258
Remuneration of councillors Depreciation & asset impairment	10,846	11,261	12,333 31,480	15,144	15,144	15,144	15,144 44,741	16,431 53,597	17,828 66,260
Finance charges	67	- 91	31,400	100	- 100	100	44,741	53,58/	00,200
Materials and bulk purchases	3,393	3,096	10,867	8,265	9,710	9,710	13,660	13,989	29,382
Transfers and grants	3,333	3,030	10,007	0,203	3,710	5,710	4,000	4,216	4,574
Other expenditure	24,120	32,186	44.512	48,416	53,410	53,410	55.063	57,124	61,682
Total Expenditure	75,475	97,051	154,379	134,721	141,161	141,161	208,430	227,623	268,984
Surplus/(Deficit)	4,264	5,255	16,796	0	0	0	(35,333)	(45,126)	(37,068)
Transfers recognised - capital	21,630	26,785	-	53,710	53,526	53,526	68,566	71,367	90,740
Contributions recognised - capital & contributed a			_		_	-	_		_
Surplus/(Deficit) after capital transfers &	25,894	32,040	16,796	53,710	53,526	53,526	33,233	26,241	53,672
contributions	20,004	52,010	10,100	55,116	55,525	00,020	00,200	20,241	55,512
Share of surplus/ (deficit) of associate			-			-		-	
Surplus/(Deficit) for the year	25,894	32,040	16,796	53,710	53,526	53,526	33,233	26,241	53,672
Capital expenditure & funds sources									
Capital expenditure	22,936	30,734	31,480	53,710	53,526	53,526	78,898	82,211	122,506
Transfers recognised - capital	22,936	30,734	31,480	53,710	53,526	53,526	78,898	82,211	122,506
Public contributions & donations	_	-	_	_	-	-	-	-	-
Borrowing Internally generated funds	_	-	-	_	-	-	-	-	-
Total sources of capital funds	22,936	30,734	31,480	53,710	53,526	53,526	78,898	82,211	122,506
<u> </u>	22,550	30,734	31,400	33,710	33,320	30,320	70,000	02,211	122,500
Financial position									
Total current assets	74,346	75,714	71,510	57,381	57,381	57,381	7,883	8,497	9,108
Total non current assets Total current liabilities	285,401	316,080	239,899	257,878	257,878	257,878	364,174	405,301	479,101
Total non current liabilities	95,513 270	16,878 537	17,875 452	5,761 340	5,761 340	5,761 340	191	289	- 84
Community wealth/Equity	328,370	374,379	293,082	309,157	309,157	309,157	371,865	413,510	488,125
	320,370	314,313	250,002	303,137	303,137	309,137	3/1,003	413,310	400,123
Cash flows				50.740	50 500	50 500			
Net cash from (used) operating	25,894	33,311	49,316	53,710	53,526	53,526	81,474	128,464	123,433
Net cash from (used) investing	(22,936)	(30,734)	(31,480)	(53,710)	(53,526)	(53,526)	(78,898)	(82,211)	(122,506)
Net cash from (used) financing	2.958	5,535	23,371	_	_	_	2,576	48,829	49,757
Cash/cash equivalents at the year end	2,930	3,333	23,371	_	-		2,576	40,029	48,737
Cash backing/surplus reconciliation									
Cash and investments available	68,771	66,392	60,482	55,011	55,011	55,011	76,471	80,600	84,952
Application of cash and investments	87,860	(918)		3,391	3,391	3,391	(1,360)		
Balance - surplus (shortfall)	(19,089)	67,310	55,685	51,619	51,619	51,619	77,831	82,222	86,814
Asset management									
Asset register summary (WDV)	60,167	60,192	61,414	232,505	232,321	232,321	365,551	438,276	529,760
Depreciation & asset impairment	-	-	31,480	-	-	-	44,741	53,597	66,260
Renewal of Existing Assets	-	-	-		-	-	40.000	42.000	20.202
Repairs and Maintenance	-	-	-	9,710	14,310	14,310	13,660	13,989	29,382
Free services									
Cost of Free Basic Services provided	-	-	-	4 500			4.054	4 400	4 004
Revenue cost of free services provided	-	-	-	4,582	5,032	5,032	4,251	4,480	4,861
Households below minimum service level									
Water:	-	_	_	-	-	_	_	-	_
Sanitation/sewerage: Energy:		_	-	_	_	-	_	-	_
Refuse:	_	_	_		_	_] -	_	_
ivenes.	_	-	-	_	-	-	_	_	_

Explanatory Notes

- ➤ Table A1 is a budget summary and provides a concise overview of the NLM's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
- ➤ The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
- Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:

4.5.2 Table A2: Budgeted financial performance (revenue and expenditure by standard classification)

EC155 Nyandeni - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2009/10	2010/11	2011/12	Cui	rrent Year 2012	/13		edium Term R nditure Frame	
	١.	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
R thousand	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2013/14	+1 2014/15	+2 2015/16
Revenue - Standard	İ									
Governance and administration		79,525	101,904	135,293	140,651	147,091	147,091	169,571	178,782	227,885
Executive and council		_	_	-	_	-	_	_	-	-
Budget and treasury office		79,383	101,904	135,293	140,151	146,591	146,591	169,071	178,782	227,885
Corporate services		142	_	-	500	500	500	500	-	-
Community and public safety		192	331	602	3,650	3,650	3,650	3,290	3,468	3,762
Community and social services		_	_	-	450	450	450	440	464	503
Sport and recreation		_	_	-	_	_	_	_	-	-
Public safety		192	331	602	3,200	3,200	3,200	2,850	3,004	3,259
Housing		_	_	_	_	_	-	_	-	-
Health		_	_	_	_	_	_	_	_	_
Economic and environmental services		21,630	26,785	35,121	44,410	44,872	44,872	68,601	71,404	90,780
Planning and development		_	_	_	57	57	57	35	37	40
Road transport		21,630	26,785	35,121	44,353	44,815	44,815	68,566	71,367	90,740
Environmental protection		_	_	_	_	_	_	_	_	_
Trading services		22	71	159	70	70	70	200	211	229
Electricity		_	_	_	_	_	_	_	_	_
Water		_	_	_	_	_	_	_	_	_
Waste water management		_	_	_	_	_	_	_	_	_
Waste management		22	71	159	70	70	70	200	211	229
Other	4	_	_	_	_	_	_	_	_	_
Total Revenue - Standard	2	101,369	129,091	171,175	188,781	195,683	195,683	241,662	253,865	322,656
Expenditure - Standard										
Governance and administration		75,475	97,051	153,292	82,324	86,074	86,074	145,133	157,966	179,203
Executive and council		10,846	11,261	12,333	39,812	42,562	42,562	47,725	48,256	52,358
Budget and treasury office		27,581	35,374	85,772	22,729	23,729	23,729	73,789	84,344	99,322
Corporate services		37,048	50,416	55,187	19,783	19,783	19,783	23,619	25,366	27,522
Community and public safety		_	_	_	34,322	34,651	34,651	33,268	35,809	38,853
Community and social services		_	_	_	29,362	29,802	29,802	29,938	32,300	35,045
Sport and recreation		_	_	_	_	_	_	_	_	_
Public safety		_	_	_	4,290	3,829	3,829	1,430	1,507	1,635
Housing		_	_	_	670	1,020	1,020	1,900	2,003	2,173
Health		_	_	_	_	_	_	_	_	_
Economic and environmental services		_	_	_	69,535	72,336	72,336	106,002	112,977	170,091
Planning and development		_	_	_	9,728	10,567	10,567	12,090	12,814	13,903
Road transport		_	_	_	59,807	61,769	61,769	93,912	100,163	156,188
Environmental protection		_	_	_	_	_		· -		_
Trading services		_	_	_	2,600	2,621	2,621	2,674	2,818	3,058
Electricity		_	-	_		_	-	_	-	_
Water		_	_	_	_	_	_	_	_	_
Waste water management		_	-	_	_	_	_	_	_	_
Waste management		_	_	_	2,600	2,621	2,621	2,674	2,818	3,058
Other	4	_	_	_	-	1	1	250	264	286
Total Expenditure - Standard	3	75,475	97,051	153,292	188,781	195,683	195,683	287,326	309,834	391,490
Surplus/(Deficit) for the year	1	25,894	32,040	17,883	(0)	(0)	(0)	(45,664)	(55,969)	(68,833)

Explanatory Notes

Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile "whole of government" reports.

4.5 3 Table A3: Budgeted financial performance (revenue and expenditure by municipal vote) EC155 Nyandeni - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2009/10	2010/11	2011/12	Cur	rent Year 2012	/13		ledium Term R nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
K diododiid		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2013/14	+1 2014/15	+2 2015/16
Revenue by Vote	1									
Vote 1 - MUNICIPAL GOVERNANCE AND ADM	INIST	_	_	-	_	-	-	-	_	-
Vote 2 - BUDGET AND TREASURY		79,383	101,904	135,293	140,151	146,591	146,591	169,071	178,782	227,885
Vote 3 - CORPORATE SERVICES		142	_	-	500	500	500	500	_	-
Vote 4 - COMMUNITY AND SOCIAL SERVICES		214	401	761	3,720	3,720	3,720	3,490	3,678	3,991
Vote 5 - PLANNING AND DEVELOPMENT		_	_	_	57	57	57	35	37	40
Vote 6 - INFRASTRUCTURE		21,630	26,785	35,121	44,353	44,815	44,815	68,566	71,367	90,740
Vote 7 - [NAME OF VOTE 7]		_	_	-	_	-	-	-	_	-
Vote 8 - [NAME OF VOTE 8]		_	_	-	_	-	-	-	_	-
Vote 9 - [NAME OF VOTE 9]		_	_	-	_	_	-	-	_	-
Vote 10 - [NAME OF VOTE 10]		-	_	-	_	-	_	_	_	-
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	_	-	_	-	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	-	_	_	-	-	_	-
Vote 14 - [NAME OF VOTE 14]		-	_	-	_	-	_	_	_	-
Vote 15 - [NAME OF VOTE 15]		-	_	-	_	-	_	_	_	-
Total Revenue by Vote	2	101,369	129,091	171,175	188,781	195,683	195,683	241,662	253,865	322,656
Expenditure by Vote to be appropriated	1									
Vote 1 - MUNICIPAL GOVERNANCE AND ADM	INIST	10,846	11,261	12,333	39,813	42,562	42,562	47,725	48,256	52,358
Vote 2 - BUDGET AND TREASURY		27,581	35,374	85,772	24,134	25,134	25,134	73,789	84,344	99,322
Vote 3 - CORPORATE SERVICES		37,048	50,416	55,187	18,378	18,378	18,378	23,619	25,366	27,522
Vote 4 - COMMUNITY AND SOCIAL SERVICES		_	_	_	36,252	36,252	36,252	34,042	36,625	39,738
Vote 5 - PLANNING AND DEVELOPMENT		_	_	_	10,398	11,587	11,587	14,240	15,080	16,362
Vote 6 - INFRASTRUCTURE		_	_	_	59,807	61,769	61,769	93,912	100,163	156,188
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	_	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	-	_	_	_	-
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	_	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_	_	-
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	-	-	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	-	-	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	_	_	_	_
Total Expenditure by Vote	2	75,475	97,051	153,292	188,781	195,682	195,682	287,326	309,834	391,490
Surplus/(Deficit) for the year	2	25,894	32,040	17,883	(0)	1	1	(45,664)	(55,970)	(68,834)

Explanatory Notes

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the NLM.

4.5.4 Table A4: Budget financial performance (revenue and expenditure)

EC155 Nyandeni - Table A4 Budgeted Fi	nanc	iai Performai	nce (revenue	and expend	iture)					
Description	Ref	2009/10	2010/11	2011/12	Cui	rrent Year 2012	/13		ledium Term R nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue By Source										
Property rates	2	2,699	3,997	3,834	5,800	5,800	5,800	2,619	2,761	2,995
Property rates - penalties & collection charges										
Service charges - electricity revenue	2	_	_	_	_	_	_	_	_	-
Service charges - water revenue	2	_	_	_	_	_	_	_	_	_
Service charges - sanitation revenue	2	_	_	_	_	_	_	_	_	_
Service charges - refuse revenue	2	22	71	159	70	70	70	200	211	229
Service charges - other	-			100	70	70	70	200	211	
Rental of facilities and equipment		142	113	102	60	60	60	165	174	189
• • • • • • • • • • • • • • • • • • • •										1
Interest earned - external investments		3,400	2,469	2,552	1,500	1,500	1,500	3,000	3,162	3,431
Interest earned - outstanding debtors										
Dividends received										
Fines		192	331	602	700	700	700	350	369	400
Licences and permits					2,500	2,500	2,500	2,500	2,635	2,859
Agency services										
Transfers recognised - operational		72,525	91,649	161,185	121,324	121,324	121,324	146,287	172,348	220,904
Other revenue	2	758	3,675	2,743	2,767	9,207	9,207	17,975	838	910
Gains on disposal of PPE										
Total Revenue (excluding capital transfers		79,739	102,306	171,175	134,721	141,161	141,161	173,096	182,498	231,917
and contributions)			-							
Expenditure By Type					_					
Employee related costs	2	37,048	50,416	55,187	62,796	62,796	62,796	75,821	82,266	89,258
Remuneration of councillors		10,846	11,261	12,333	15,144	15,144	15,144	15,144	16,431	P. 17,828
Debt impairment	3				,	,		3,500	3,500	3,500
Depreciation & asset impairment	2	-	-	31,480		-	-	44,741	53,597	66,260
Finance charges		67	91		100	100	100		-	-
Bulk purchases	2	-	-	7,158	-	-	-	-	-	-
Other materials	8	3,393	3,096	3,708	8,265	9,710	9,710	13,660	13,989	29,382
Contracted services		-	_	-	-	_	-	-	_	-
Transfers and grants		-	_	_	_	_	_	4,000	4,216	4,574
Other expenditure	4, 5	24,120	31,804	44,512	48,416	53,410	53,410	51,563	53,624	58,182
Loss on disposal of PPE			383							
Total Expenditure		75,475	97,051	154,379	134,721	141,161	141,161	208,430	227,623	268,984
Surplus/(Deficit)		4,264	5,255	16,796	0	0	0	(35,333)	(45,126)	(37,068
Transfers recognised - capital		21,630	26,785		53,710	53,526	53,526	68,566	71,367	90,740
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-
Contributed assets										
Surplus/(Deficit) after capital transfers &		25,894	32,040	16,796	53,710	53,526	53,526	33,233	26,241	53,672
contributions										
Taxation										
Surplus/(Deficit) after taxation		25,894	32,040	16,796	53,710	53,526	53,526	33,233	26,241	53,672
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		25,894	32,040	16,796	53,710	53,526	53,526	33,233	26,241	53,672
Share of surplus/ (deficit) of associate	7									
Surplus/(Deficit) for the year		25,894	32,040	16,796	53,710	53,526	53,526	33,233	26,241	53,672

Explanatory Notes:

Total revenue is R173 million in 2013/14 and escalates to R182 million by 2014/15 and R231 million by 2015/16. This represents a year-on-year increase of 5.4 per cent for the 2014/15 financial year and 27 per cent for the 2015/16 financial year.

4.5.5 Table A5 : Budgeted capital expenditure by vote and funding

EC155 Nyandeni - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding										
Vote Description	Ref	·	2010/11	2011/12		rent Year 2012	/13	2013/14 N	ledium Term R	evenue &
Vote Description	IXGI	2003/10	2010/11	2011/12	- Cui	Tent real zorz	713	Expe	nditure Frame	work
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	+1 2014/15	+2 2015/16
Capital expenditure - Vote										
Multi-year expenditure to be appropriated	2									
Vote 1 - MUNICIPAL GOVERNANCE AND ADM	IINIST	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY Vote 3 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY AND SOCIAL SERVICES		_	_	_	-	_	_	_	-	_
Vote 5 - PLANNING AND DEVELOPMENT		_	_	_	_	_	_	_	_	_
Vote 6 - INFRASTRUCTURE		_	_	_	_	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	_	_	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11] Vote 12 - [NAME OF VOTE 12]		-	-	_	-	_	-	-	_	-
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	_	_	_	_
Capital multi-year expenditure sub-total	7	-	-	_	-	-	-	-	-	-
Single-year expenditure to be appropriated	2									
Vote 1 - MUNICIPAL GOVERNANCE AND ADM	:	_	_	_	500	515	515	2,100	_	_
Vote 2 - BUDGET AND TREASURY	1	1,676	3,199	1,303	3,310	3,260	3,260	1,200	1,266	1,374
Vote 3 - CORPORATE SERVICES		97	981	1,306	970	920	920	1,150	1,212	1,315
Vote 4 - COMMUNITY AND SOCIAL SERVICES	3	-		529	3,670	3,821	3,821	3,710	3,910	4,243
Vote 5 - PLANNING AND DEVELOPMENT					1,000	1,000	1,000	100	-	Page 3
Vote 6 - INFRASTRUCTURE		21,163	26,553	28,342	44,260	44,010	44,010	70,638	75,822	115,574
Vote 7 - [NAME OF VOTE 7]			- 1	7	_=	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	_	_	_	-	-	-
Vote 10 - [NAME OF VOTE 10] Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	_	_	-
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		-	_	_	_	-	_	_	_	-
Capital single-year expenditure sub-total		22,936	30,734	31,480	53,710	53,526	53,526	78,898	82,211	122,506
Total Capital Expenditure - Vote	_	22,936	30,734	31,480	53,710	53,526	53,526	78,898	82,211	122,506
Capital Expenditure - Standard										
Governance and administration		1,773	4,180	2,609	3,810	3,775	3,775	4,450	2,478	2,689
Executive and council		1,676	3,199	1,303	500 860	515 860	515 860	2,100 1,200	1,266	1,374
Budget and treasury office Corporate services		1,070	3,199 981	1,305	2,450	2,400	2,400	1,150	1,200	1,374
Community and public safety		- -	-	529	3,670	3,821	3,821	1,810	1,212	2,070
Community and social services				529	1,100	1,251	1,251	1,350	1,423	1,544
Sport and recreation					•	•		,	-	-
Public safety					2,570	2,570	2,570	460	485	526
Housing									-	-
Health									-	-
Economic and environmental services		21,163	26,553	28,342	45,230	44,930	44,930	70,738	75,822	115,574
Planning and development Road transport		21,163	26,553	28,342	970 44,260	920 44,010	920 44,010	100 70,638	75,822	115,574
Environmental protection		21,103	20,000	20,342	44,200	44,010	44,010	70,030	13,022	113,374
Trading services		-	-	-	1,000	1,000	1,000	1,900	2,003	2,173
Electricity					-,	-,	.,,	,,,,,,	_	-
Water										
Waste water management									-	-
Waste management					1,000	1,000	1,000	1,900	2,003	2,173
Other			00.704	04 400	50.740	50.500	50 500	70.000	-	-
Total Capital Expenditure - Standard	3	22,936	30,734	31,480	53,710	53,526	53,526	78,898	82,211	122,506
Funded by:										
National Government		22,936	30,734	31,480	39,753	39,753	39,753	48,566	56,367	60,740
Provincial Government					3,600	3,600	3,600	19,000	15,000	30,000
District Municipality Other transfers and grants					10,357	10,173	10,173	11,332	10.844	31,766
Other transfers and grants Transfers recognised - capital	4	22,936	30,734	31,480	10,357 53,7 <u>10</u>	10,173 53,526	53,526	78,898	10,844 82,211	122,506
Public contributions & donations	5	22,330	30,734	31,400	33,710	33,320	33,320	70,030	02,211	122,300
Borrowing	6			YO	-	7				
Internally generated funds										Page4
Total Capital Funding	7	22,936	30,734	31,480	53,710	53,526	53,526	78,898	82,211	122,506
			F-21	7.22	2	1	-9	-,	-4	4

Explanatory Notes

The capital expenditure for 2013/14 is budgeted at R78 898million, and it has steadily increase by 4.2%, and 49% for two outer years. That means capital expenditure has increased by R3 313million and R40 295million.

4.5.6 Table A6 : Budgeted financial position

EC155 Nyandeni - Table A6 Budgeted Financial Position

Description	Ref	2009/10	2010/11	2011/12	Cui	rrent Year 2012	1/13		ledium Term R Inditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
K inousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2013/14	+1 2014/15	+2 2015/16
ASSETS										
Current assets										
Cash		29,142	15,010	9,426	4,403	4,403	4,403	6,523	6,875	7,246
Call investment deposits	1	39,628	51,382	51,056	50,608	50,608	50,608	-	-	-
Consumer debtors	1	293	811	9,859	2,370	2,370	2,370	1,360	1,622	1,862
Other debtors		5,283	8,511	1,170						
Current portion of long-term receivables										
Inventory	2									
Total current assets		74,346	75,714	71,510	57,381	57,381	57,381	7,883	8,497	9,108
Non current assets										
Long-term receivables										
Investments								69,948	73,725	77,706
Investment property		60,167	59,387	60,473				60,473	60,473	60,473
Investment in Associate										
Property, plant and equipment	3	225,234	255,888	178,485	257,568	257,568	257,568	231,851	268,517	337,592
Agricultural				-						
Biological										
Intangible			805	941	310	310	310	1,901	2,586	3,329
Other non-current assets										
Total non current assets		285,401	316,080	239,899	257,878	257,878	257,878	364,174	405,301	479,101
TOTAL ASSETS		359,747	391,794	311,409	315,258	315,258	315,258	372,056	413,799	488,209
LIABILITIES										
Current liabilities										
Bank overdraft	1									
Borrowing	4	125	199	_	_	_	_	-	_	_
Consumer deposits			5,761							
Trade and other payables	4	93,436	8,620	15,542	5,761	5,761	5,761	-	_	_
Provisions		1,953	2,297	2,333	1	1	1			
Total current liabilities		95,513	16,878	17,875	5,761	5,761	5,761		-	-
Non current liabilities									.	
Borrowing		_	_	452	340	340	340	191	289	84
Provisions		270	537	402	_	J-10	540	-	_	_
Total non current liabilities		270	537	452	340	340	340	191	289	84
TOTAL LIABILITIES		95,783	17,415	18,327	6,101	6,101	6,101	191	289	84
NET ASSETS	5	263,964	374,379	293,082	309,157	309,157	309,157	371,865	413,510	488,125
		200,004	J17,313	200,002	303,137	303,131	303,137	37 1,003	713,310	700,123
COMMUNITY WEALTH/EQUITY		204 555	070.000	000 000	200 455	200.455	200 (57	074 005	440.540	400 405
Accumulated Surplus/(Deficit)		324,555	370,203	293,082	309,157	309,157	309,157	371,865	413,510	488,125
Reserves	4	3,814	4,177	-	-	-	-	-	-	-
Minorities' interests										
TOTAL COMMUNITY WEALTH/EQUITY	5	328,370	374,379	293,082	309,157	309,157	309,157	371,865	413,510	488,125

Explanatory Notes:

Table A6 is consistent with international standards of good financial management practice, and improves understandability for councillors and management of the impact of the budget on the statement of financial position (balance sheet).

The municipality cashflow shows a positive position for 2013/14 where current assets reflect an amount of R7.8 million. It will increase by 8%, and 7% for the two outer years. The consumer debtors show an amount of R1, 3 million and with an increase of 19% and 15% for the outer years. The full implementation of the credit control & debt collection policy with its by-laws will be implemented in 2013/14 budget year as on of the strategies to collect and reduce the huge debt that the municipality is owed by its consumers.

Short term call investments reflect an amount of R69,9million in 2013/14, and a steady increase in 2014/15 and 2015/16 by 5.4%.

The total assets are budgeted at R372 million for 2013/14 budget year. The municipality has complied with the GRAP 17 where the unbundling of assets has been performed but there were gaps identified. Such gaps are currently addressed as the municipality has embarked on the project of re-compiling the GRAP Asset Register.

4.5.7 Table A7 : Budgeted cash flows

EC155 No	/andeni -	Table A7	Rudgeted	Cash Flows
LU IJJ N	raniucin -	I able Al	Duuyeteu	Casii i lows

Description	Ref	2009/10	2010/11	2011/12	Cur	rrent Year 2012	/13		ledium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Ratepayers and other		3,814	8,377	7,248	11,897	18,337	18,337	23,809	6,988	7,582
Government - operating	1	72,525	91,649	122,525	121,324	121,324	121,324	146,287	172,348	220,904
Government - capital	1	21,630	26,785	38,660	54,060	54,522	54,522	68,566	71,367	90,740
Interest		3,400	2,279	2,552	1,500	1,500	1,500	3,000	3,162	3,431
Dividends										
Payments										
Suppliers and employees		(75,475)	(95,780)	(121,668)	(134,971)	(142,057)	(142,057)	(160,083)	(125,290)	(199,103)
Finance charges					(100)	(100)	(100)	(105)	(111)	(121)
Transfers and Grants	1									
NET CASH FROM/(USED) OPERATING ACTIVIT	IES	25,894	33,311	49,316	53,710	53,526	53,526	81,474	128,464	123,433
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE										
Decrease (Increase) in non-current debtors										
Decrease (increase) other non-current receivable	s									
Decrease (increase) in non-current investments										
Payments										
Capital assets		(22,936)	(30.734)	(31,480)	(53,710)	(53,526)	(53.526)	(78.898)	(82.211)	(122,506)
NET CASH FROM/(USED) INVESTING ACTIVITIE	S	(22,936)	(30,734)	(31,480)	(53,710)	(53,526)	(53,526)	(78,898)	(82,211)	(122,506)
CASH FLOWS FROM FINANCING ACTIVITIES									•	
Receipts										
Short term loans										
Borrowing long term/refinancing										
Increase (decrease) in consumer deposits										
Payments										
Repayment of borrowing										
NET CASH FROM/(USED) FINANCING ACTIVIT	ES	-	-		-	-	_	-	-	_
NET INCREASE/ (DECREASE) IN CASH HELD		2,958	2,577	17,836	_	_	_	2,576	46,253	928
Cash/cash equivalents at the year begin:	2	2,000	2,958	5.535				2,010	2.576	48.829
Cash/cash equivalents at the year end:	2	2.958	5,535	23,371	_	_	_	2.576	48.829	49,757

Explanatory Notes

The budgeted cash flow statement is the first measurement in determining if the budget is funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

The cash flow of the municipality shows an increase for the 2013/14 MTERF. This is due to the increase in our operation and conditional grants.

4.5.8 Table A8 : Cash backed reserves / accumulated surplus reconciliation

EC155 Nyandeni - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2009/10	2010/11	2011/12	Cui	rrent Year 2012	/13		ledium Term R nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
K tilousaliu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2013/14	+1 2014/15	+2 2015/16
Cash and investments available										
Cash/cash equivalents at the year end	1	2,958	5,535	23,371	_	_	-	2,576	48,829	49,757
Other current investments > 90 days		65,813	60,857	37,111	55,011	55,011	55,011	3,946	(41,954)	(42,511)
Non current assets - Investments	1	_	_	-	_	_	_	69,948	73,725	77,706
Cash and investments available:		68,771	66,392	60,482	55,011	55,011	55,011	76,471	80,600	84,952
Application of cash and investments										
Unspent conditional transfers		21,874	5,889	1,839	-	-	_	_	_	-
Unspent borrowing		-	_	-	-	-	_	_	_	-
Statutory requirements	2									
Other working capital requirements	3	65,986	(6,807)	2,957	3,391	3,391	3,391	(1,360)	(1,622)	(1,862)
Other provisions										
Long term investments committed	4	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5									
Total Application of cash and investments:	Î	87,860	(918)	4,797	3,391	3,391	3,391	(1,360)	(1,622)	(1,862)
Surplus(shortfall)		(19,089)	67,310	55,685	51,619	51,619	51,619	77,831	82,222	86,814

Explanatory Notes.

The municipality have the reserves that are cash backed for 2013/14 MTERF. These reserves are fully funded by the short term call investments that are kept by the municipality in both the FNB and Standard Bank Bankers.

4.5.9 Table A9 : Asset management

EC155 Nyandeni - Table A9 Asset Manage	men	t								
Description	Ref	2009/10	2010/11	2011/12	Cui	rrent Year 2012	2/13		ledium Term F nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
CAPITAL EXPENDITURE										
Total New Assets	1	-	-	-	53,710	53,526	53,526	78,898	82,211	122,506
Infrastructure - Road transport Infrastructure - Electricity		-	-	-	39,753	39,753 3,600	39,753 3,600	49,566 19,673	57,421 15,000	81,884
Infrastructure - Electricity		_	_	-	3,600	3,000	3,000	19,073	15,000	30,000
Infrastructure - Sanitation		_	_	_		_	_	_	_	
Infrastructure - Other		_	_	_	1,800	1,800	1,800	1,900	2,003	2,173
Infrastructure		-	-	-	45,153	45,153	45,153	71,139	74,424	114,056
Community		-	-	_	-	-	_	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	8,557	8,373	8,373	7,759	7,787	8,449
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	-	-	-	- 1	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other Infrastructure		-	-	-	<u>-</u>	-	-		-	
Community		_	_	_	_	_	-	_	-	_
Heritage assets		_	_	_	_	_	_	_	_	_
Investment properties		_	_	_	_	_	_	_	_	_
Other assets	6	_	_	_	_	_	_	_	_	_
Agricultural Assets		_	_	_	_	_	_	_	_	_
Biological assets		_	_	_	_	_	_	_	_	_
Intangibles		_	_	_	_	_	_	_	_	_
Total Capital Expenditure	4									
<u>Total Capital Expenditure</u> Infrastructure - Road transport	4	_	_	_	39,753	39,753	39,753	49,566	57,421	81,884
Infrastructure - Electricity		_	_	_	3,600	3,600	3,600	19,673	15,000	30,000
Infrastructure - Water		_	_	_	5,000	5,000	5,000	10,070	- 13,000	50,000
Infrastructure - Sanitation		_	_	_	_	_	_	_	_	_
Infrastructure - Other		_	_	_	1,800	1,800	1,800	1,900	2,003	2,173
Infrastructure		-	-	-	45,153	45,153	45,153	71,139	74,424	114,056
Community		_	_	_		_	· -		· -	-
Heritage assets		_	_	-	_	-	-	_	_	-
Investment properties		_	-	-	_	_	-	-	_	-
Other assets		-	-	-	8,557	8,373	8,373	7,759	7,787	8,449
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles	ļ	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	-	-	-	53,710	53,526	53,526	78,898	82,211	122,506
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport					50,110	49,926	49,926	48,566	56,367	60,740
Infrastructure - Electricity					3,600	3,600	3,600	19,000	15,000	30,000
Infrastructure - Water										
Infrastructure - Sanitation										
Infrastructure - Other					178,485	178,485	178,485	235,611	303,850	375,217
Infrastructure		-	-	-	232,195	232,011	232,011	303,177	375,217	465,957
Community Heritage assets										
Investment properties		60,167	59,387	60,473	_	_	_	60,473	60,473	60,473
Other assets		23,107	20,007	-5,110				23,110	,	,
Agricultural Assets		_	_	_	_	_	_	_	_	-
Biological assets		-	_	_	_	-	_	_	_	_
Intangibles		-	805	941	310	310	310	1,901	2,586	3,329
TOTAL ASSET REGISTER SUMMARY - PPE (WD	5	60,167	60,192	61,414	232,505	232,321	232,321	365,551	438,276	529,760
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		_	_	31,480	_	_	_	44,741	53,597	66,260
Repairs and Maintenance by Asset Class	3	-	_	-	9,710	14,310	14,310	13,660	13,989	29,382
Infrastructure - Road transport		-	-	-	7,300	11,250	11,250	11,750	11,976	27,197
Infrastructure - Electricity		-	-	-	250	250	250	250	264	286
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	7 550	- 44 500	- 44 500	42.000	42 220	27 402
Infrastructure		-	-	-	7,550	11,500	11,500	12,000	12,239	27,483
Community Haritana accets		-	_	-	350	1,050	1,050	550	580	629
Heritage assets Investment properties		-	-	-	_	_	_	_	-	_
Other assets	6, 7	_	_	_	1,810	1,760	1,760	1,110	1,170	1,269
TOTAL EXPENDITURE OTHER ITEMS	, v, 1	_ _	<u>-</u>	31,480	9,710	14,310	14,310	58,401	67,586	95,642
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M as a % of PPE		0.0% 0.0%	0.0% 0.0%	0.0%	3.8%	5.6% 6.0%	5.6%	5.9% 4.0%	5.2%	8.7% 6.0%
Renewal and R&M as a % of PPE		U.U76	U.U78	0.0%	4.0%	6.0%	6.0%	4.078	3.0%	6.0%

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Explanatory Notes

Table A9 provides an overview of municipal capital allocations to its assets and the renewal of existing assets, which is dominated by the construction of the access road as well as spending on repairs and maintenance by asset class.

National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. Currently the in the municipal budget 27% is allocated to capital expenditure and 5% is allocated to repairs and maintenance.

5 Annual Budget Process Overview

5.1 Background

Integrated Development Planning is a process through which municipalities prepare a strategic development plan which extends over a five-year period. The Integrated Development Plan (IDP) is a product of the IDP process. The NLM IDP is the principal strategic planning instrument which guides and informs all planning, budgeting, management and decision-making processes in the municipality. Through Integrated Development Planning which necessitates the involvement of all relevant stakeholders, a municipality:

- Identifies its key development priorities;
- Formulates a clear vision, mission and values;
- Formulates appropriate strategies;
- Develops the appropriate organisational structure and systems to realise the vision and mission; and
- Aligns resources with the developmental priorities.

In terms of the Systems Act, all municipalities have to undertake an IDP process to produce IDPs. As the IDP is a legislative requirement it has a legal status and supersedes all other plans that guide development at local government level.

In a nutshell, the IDP process entails an assessment of the existing level of development and the identification of key development priorities. The vision and mission statements for the long-term development flow from the aforesaid, with specific reference to critical developmental and internal transformational needs. The development strategies and objectives will be directed at bridging the gap between the existing level of development and the vision and mission. A very critical phase of the IDP process is to link planning to the municipal budget (i.e. allocation of internal or external funding to the identified projects); because this will ensure that the IDP directs the development and implementation of projects.

During the past nine years we have made definite progress in enabling the people of this region to enjoy the fruits of liberation and democracy. We have seen substantial improvements made in providing healthcare, building houses and providing sanitation and the bucket system has been eradicated. We have laid a solid foundation and are on course to improving the lives of our communities. As we celebrate the change in our communities, we are also aware of the many challenges we still face. Our fight against poverty and

underdevelopment will be further intensified. Our responsibility as a sphere of government is to ensure that the quality of life of all who live and work in Nyandeni is improved. We will continue to engage in both progressive and meaningful discussions with our communities to shape a clear path from which governance and development will draw guidance and direction. The council will continue to pursue and encourage community participation programmes, to ensure that our plans are in line with community needs.

We have a responsibility to contribute to the process of transforming the lives of our people from the conditions of abject poverty and underdevelopment. In our fight against poverty and underdevelopment, we are committed to ensuring that equitable service delivery becomes the norm in Nyandeni. For this reason NLM has to focus inter alia, on the following:

- Build sustainable communities by paying special attention to health education, service delivery, human settlements, environment and safety;
- Develop infrastructure to equalise services upgrade and ensure accessibility and unity in Nyandeni;
- Grow the economy to be linked with the national and provincial economies, empower the people of the region and build required skills; and
- Developing and implementing integrated plans and strategies for economic and social development; service delivery; infrastructure development; provision of basic services; human development; safety and security; participatory governance; youth development; women empowerment; building integrated and sustainable communities and protection of the environment.

DEVELOPMENT OF THE INTEGRATED DEVELOPMENT PLAN Guiding Principles

The development of the Integrated Development Plan (IDP) in terms of the Municipal Systems Act was guided and informed by the following principles:

- It must support and work towards achieving the Vision, Mission, Values and the Strategic Priorities of the NLM;
- Focus on service delivery in terms of the eradication of backlogs and the maintenance of infrastructure;
- Address community priorities (needs) as identified in the 2013-2018 IDP as well as newly identified priorities; and
- The review of the IDP focused on formulating measurable performance indicator targets for five, three and one year. These targets informed the preparation of the multi-year budgets, as well as the draft SDBIP.

The deadlines in the process plan for the Development of the 2013/2018 IDP and preparation of the Multi-Year Budget for the 2013/14 year is reflected below:

Schedule of key deadlines

MILESTONE	ACTIVITIES	RESPONSIBILITY	TIMEFRAME
	Table Draft IDP and Budget Process Plan for 2013-14 for adoption by Council including the following documents ✓ Public Participation Plan ✓ AFS ✓ Performance Information report	Mayor	30 August 2012
	Annual Financial Statements submitted to Auditor General	Chief Financial Officer	August 2012
	Compilation of the Draft Performance Information	Municipal Manager	August 2012
COUNCIL SITTING	Tabling of IDP & Budget Process Plan, AFS & Performance information report to council for adoption	Mayor	30 August 2012
	Economic infrastructure Cluster	MM	11 September 2012
	Governance Cluster	MM	12 September 2012
	Social Cluster	MM	18 September 2012

	State of the Local Address.	Speaker	26 September 2012			
	State of the District Address	Council	28 September 12			
Situational Analysis	Advertise IDP & Budget schedule	Manager: IDP	September 2012			
	Review comprehensive Socio-Economic Analysis	Senior Manager Operations	September - November 2012			
	Intergovernmental Relations Forum	Municipal Manager	02 October 2012			
	IDP & Budget Steering Committee	Municipal Manager	01 October 2012			
	Reviewal of financial policies	Municipal Manager	15-17 October 2012			
	Mayoral Imbizo's to give service delivery feedback and solicit development priorities from communities	Office of the Speaker	5-9 November 2012			
	Council Lekgotla	Office the Mayor	20-23 November 2012			
	Public Participation Workshop	Mayor	29-30 October 2012			

	IDP Representative Forum	Mayor	19 Nov 2012
	Management Retreat to finalize Midyear, annual report and adjustment budget with revised action plan	•	09-11 January 2013
	Table Annual, Mid-term Reports and Adjustment Budget for approval to the Special Council Meeting	Speaker	24 January2013
COUNCIL SITTING	Tabling of Draft IDP and Budget, Tariffs and budget related policies	Council	29 March 2013

MILESTONE	ACTIVITIES	RESPONSIBILITY	TIMEFRAME	
PROJECT PHASE	Outline prioritized development projects and setting of targets and indicators	All Departments	February 2013	
	Council Lekgotla	Mayor	11-12 March 2013	
	Projects phase session to align projects and programmes of local municipalities, sector departments and parastatals	IDP Steering Committee	February- March 2013	
INTEGRATION PHASE	Integration of sectors plans	IDP & Budget Steering Committee Meeting	11 March 2013	
	IDP Representative Forum	IDP Representative Forum	19 March 2013	
	IDP & Budget Public Hearings	Council	22-26 April 2013	
	IDP Representative Forum	Mayor	16 May 2013	

COUNCIL SITTING	Tabling of final IDP and Budget and related policies to Council	Council	18 June 2013
	Management Retreat to Prepare SDBIP	Municipal Manager	10-11June 2013
	Submission of SDBIP & Performance Agreements to the Mayor	Municipal Manager	14 June 2013

Note 1: The IDP/Budget also refers to all other IDP and Budget Related Policies to be reviewed and/or approved

Note 2: SDBIP and Performance Contracts to be included in Budget Approval Process.

Public Consultation and Planning

In pursuing the legislative mandate and its mission, Nyandeni Local Municipality has vigorously engaged community members outlining the process plan to be followed in developing 2012/2017 Integrated Development Plan and 2012/2015 MTEF Budget.

The municipality embarked on programs that involved stakeholders in pre-planning, planning and implementation of the IDP, Budget, SDBIP and PMS Process Plan. From 4-8 February 2013 the Mayoral Imbizo's were held to give service delivery feedback and solicit development priorities from communities. On the 15th of November, the IDP Representative Forum was scheduled to sit where IDP, Budget, SDBIP, PMS process plan was presented, where organs of state, members from religious fraternity, business sector and Nyandeni Councilors were represented. This was done to solicit inputs and commitment from all stakeholders in the implementation of the Process plan.

Nyandeni Local Municipality Council adopted the IDP, Budget, SDBIP and PMS process plan on **30**th **August 2012**, after which it was submitted to the Department of Local Government and Traditional Affairs, Provincial Treasury. The process plan was further published on the Daily Dispatch to solicit inputs from all stakeholders.

6 Alignment of Budget with Integrated Development Plan

The IDP, however, contains information on developmental needs submitted by the community that may not be covered in the Budget. There should not be an expectation that everything contained in the IDP is funded. There are numerous needs submitted that are not the responsibility of the NLM, but that of either the National or Provincial governments. However, these inputs will be analysed and discussed stakeholders such as government departments, ward committees, CDW, NGO's and private sector to refine what can be implemented. The funding process is based on the priorities identified in the IDP, as shown in the relevant tables in this document.

7 Budget Related Policies Overview and Amendments

Section 18 of the Municipal Finance Management Act (MFMA) states that the Budget can only be funded by realistically anticipated revenue to be collected, and cash-backed accumulated funds from previous years, which was not committed for other purposes. Furthermore, National Treasury Circular 42 stipulates that the Budget be managed in a full accrual manner reflecting a transparent budget and accounting system approach. The MFMA further requires the municipality to adopt and implement a tariff policy. Council has approved for public participation policies for main services provided by the municipality, which are attached as annexures to this document. Council is required to adopt budgetary provisions based on realistic anticipated revenue for the budget year from each revenue source as per the requirements of the MFMA (Chapter 4, 17 (1) (a) and (3) (b)).

The policies to be attached are as follows:

- □ Supply Chain Management Policy
- Budget Policy
- Credit Control and Debt Collection Policy
- Rates policy
- □ Tariff Policy
- Asset management Policy
- □ Fleet Management Policy
- □ Investment and Banking Policy
- □ Bad debt Write Off Policy

8 Budget Assumptions

8.1 National Treasury provided guidance in MFMA Circular No. 58 issued in terms of Municipal Finance Management Act No. 56 of 2003 regarding inflation:-

Fiscal Year	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	Actual		Estimate	Forecast		
Real GDP	3.4	3.1	2.5	3.0	3.6	3.8
Growth						
CPI Inflation	3.8	5.6	5.6	5.6	5.4	5.4

8.2 The inflation rate to be used for calculating wage increases

Municipalities must take into account the multi-year salary and wage collective agreement for the period 1 July 2012 to 30 June 2015. The agreement provides for a wage increase based on the average CPI for the period 1 February 2012 until 31 January 2013, plus 1.5% for the 2013/14 financial year.

In this regard municipalities are advised that average CPI for this period is 5.6 per cent. Municipalities are therefore advised to provide for increases related to salaries and wages for 2013/14 budget year of 6.85 per cent (5.6 plus 1.25 percent). The agreement also provides for a 1 percent for the 2014/15 financial year. In this regard the municipalities may provide for a 6.4 percent (5.4 percent plus 1 per cent) increase for 2014/15 budget year.

8.3 For the period 1 July 2012 to 30 June 2013, Eskom will increase the municipal tariff rates for bulk electricity by 8 per cent on 01 July 2013

8.4 Collection rates

In accordance with relevant legislation and national directives, revenue recovery rates are based on realistic and sustainable trends. Nyandeni's collection rate is set at an average of 38% and is based on a combination of actual rates achieved to date and estimated outcomes of the current financial period.

9 Funding the Budget (including fiscal overview and sources of funding)

9.1 FUNDING OF THE CAPITAL BUDGET

The 2013/2014 capital budget amounts to R78 897 829, and for the two outer years its R82 210 834, and R122 505 560. It is predominantly funded through the MIG funding and Electrification Grant funding.

9.2 FUNDING OF THE OPERATING BUDGET

The Operating Budget is funded from the following main sources:

- Assessment Rates:
- Tariffs levied for Services, i.e. Refuse Collection;
- · Other income and
- · Operating Grants and Subsidies.

Assessment Rates. The Municipal Property Rates Act will be implemented on July 1 2013. The assessment rates will be levied on both land and improvements value. In terms of section 46 of the Act, the market value of a property, if sold on the date of valuation in the open market by a willing seller to a willing buyer, is to be realised in the valuation roll.

Income derived from **services** is mainly used to fund the cost rendering the service (both operating and capital needs).

The total budget for the assessment rates and refuse removal is R2,6 million for the current year, and for two outer years is R2.7 million and 2,9 million.

The income received in the form of the Equitable Share Grant is R143, 3 million and for the two outer years is R169, 8 million and R218, 2 million.

Other Grants and subsidies are as follows:

Grant Name	Financial Year	Amount
FMG	2012/13	R1 550 000
MSIG	2012/13	R 890 000
EPWP	2012/13	R1 000 000

10 Annual budgets and service delivery and budget implementation plans

- Internal departments

In terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act, the Service Delivery and Budget Implementation Plan (SDBIP) is defined as a detailed plan approved by the mayor of a municipality for implementing its delivery of municipal services and its annual budget, and which must indicate the following –

- (a) Monthly projections of -
 - (i) Revenue to be collected, by source, and
 - (ii) Operational and capital expenditure, by vote.
- (b) Service delivery targets and performance indicators for each quarter, and
- (c) Other matters prescribed.

The Honourable Mayor, in accordance with Section 53 of the MFMA, is expected to approve the SDBIP within 28 days after the approval of the Budget. In addition, the Honourable Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after its approval.

The SDBIP gives effect to the Integrated Development Plan and the Budget of the municipality. It is an expression of the objectives of the Council in quantifiable outcomes which will be implemented by the administration for the financial period from 1 July 2013 to 30 June 2014 (the financial year). It includes the service delivery targets and performance indicators for each quarter, which should be linked to the performance agreements of senior management. It therefore facilitates oversight of

financial and non-financial performance of the municipality, and allows the Municipal Manager to monitor the performance of the Section 56 Managers, the Mayor/Council to monitor the performance of the Municipal Manager, and the community to monitor the performance of the Council.

The SDBIP for the 2013/2014 financial year will be approved by the Executive Mayor in June 2013 following approval of the Budget.

11. Contracts having future budgetary implications

In terms of the NLM's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

12. Legislation Compliance

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the NLM's website.

- 2. Budget and Treasury Office
 The Budget and Treasury Office has been established in accordance with the MFMA.
- 3. Audit Committee
 An Audit Committee has been established and is fully functional.
- Service Delivery and Implementation Plan
 The detail SDBIP document is at a draft stage and will be finalised after approval of
 the 2013/14 MTREF in May 2013 directly aligned and informed by the 2013/14
 MTREF.
- 5. Annual Report
 Annual report is compiled in terms of the MFMA and National Treasury requirements
 but there is still a need for improvement.

6. MFMA Training

The MFMA training is being implemented as there are staff members that have enrolled in the Municipal Finance Certificate Programme

13. Other Supporting Documents

Description	Ref	2009/10	2010/11	2011/12		rent Year 2012		Expe	edium Term R nditure Frame	work
Jescription	rtef	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast		Budget Year +1 2014/15	
thousand	L	_ would	www.life		- anget	_ awyer		-219/19		
roperty rates	6									
Total Property Rates less Revenue Foregone		2,699	3,997	3,834	5,800	5,800	5,800	2,870 251	3,025 264	1
Net Property Rates	6	2,699	3,997	3,834	5,800	5,800	5,800	2,619	2,761	2
rvice charges - electricity revenue Total Service charges - electricity revenue										
less Revenue Foregone Net Service charges - electricity revenue		-	-	-	-	-	-	-	-	
ervice charges - water revenue	6									
Total Service charges - water revenue less Revenue Foregone										
Net Service charges - water revenue		-	-	-	-	-	-	-	-	
rvice charges - sanitation revenue Total Service charges - sanitation revenue										
less Revenue Foregone Net Service charges - sanitation revenue			-	-	-	-			-	
ervice charges - refuse revenue	6									
Total refuse removal revenue Total landfil revenue		22	71	159	70	70	70	200	211	
less Revenue Foregone Net Service charges - refuse revenue		22	71	159	70	70	70	200	211	
her Revenue by source										
List other revenue by source Advertising Rental										
Rent: Hall Rent: Office										
Site Rental Tender Sales					190	190	190	200	211	
Commission Charged Building Plan Approval					70	70	70 -	120 5	126 5	
Plan Fees Interest Received					50	50	50	20	21	
Interest from Investments Other	3	758	3,675	2.743	2,457	8,897	8,897	17,630	- 474	
Total 'Other' Revenue	1	758	3,675	2,743 2,743	2,767	9,207	9,207	17,975	838	
(PENDITURE ITEMS: nployee related costs										
Basic Salaries and Wages Pension and UIF Contributions	2	37,048	50,416	55,187	47,755 7,171	47,755 7,171	47,755 7,171	49,381 6,929	53,578 7,517	SI
Medical Aid Contributions Overtime					3,254 50	3,254 50	3,254 50	5,376 50	5,833 54	
Performance Bonus Motor Vehicle Allowance					1,052	1,052	1,052	5,476 2,140	5,941 2,322	
Celiphone Allowance Housing Allowances					1,898	1,898	1,898	2,140	2,322	
Other benefits and allowances					1,288	1,288	1,288	3,888	4,218	- 2
Long service awards Post-retirement benefit obligations	4				328	328	328	328	356	
sub-total	5	37,048	50,416	55,187	62,796	62,796	62,796	75,821	82,266	85
Less: Employees costs capitalised to PPE stal Employee related costs	1	37,048	50,416	55,187	62,796	62,796	62,796	75,821	82,266	89
ontributions recognised - capital List contributions by contract										
tal Contributions recognised - capital		-		-					-	
preciation & asset impairment				04.40*				44.741	F0 F0-	
Depreciation of Property, Plant & Equipment Lease amortisation				31,480				44,741	53,597	66
Capital asset impairment Depreciation resulting from revaluation of PPE	10									
tal Depreciation & asset impairment alk purchases	1	-	-	31,480	-	-	-	44,741	53,597	66
Electricity Bulk Purchases Water Bulk Purchases				7,158						
otal bulk purchases	1	-	-	7,158	-	-	-	-	-	
ansfers and grants Cash transfers and grants		-	-	-	-	-	-	-	-	
Non-cash transfers and grants stal transfers and grants	1							4,000 4,000	4,216 4,216	
ontracted services List services provided by contract										
sub-total Allocations to organs of state: Electricity Vister Sentation	1	-	-	-	-	-	-	-	-	
Other otal contracted services			-	-	-	-			-	
her Expenditure By Type Collection costs										
Contributions to 'other' provisions Consultant fees					3,500 600	3,500 410	3,500 410	360	379	
Audit fees General expenses	3	23,538	31,551	43,426	2,500 41,816	2,500 47,000	2,500 47,000	3,500 47,598	3,693 49,441	5
List Other Expenditure by Type Loss on investments	Ĺ	582	253	1,087	,,,,,,	,,,,,,	-	,		
Bank Charges				1,007			- 3	105	111	
							-			
							-			
dal 'Other' Expenditure	1	24,120	31,894	44,512	48,416	53,410	-	51,563	53,624	56
	1	24,120	31,894	44,512	48,416	53,410	-	51,563	53,624	50
epairs and Maintenance Employee related costs	1 8						53,410			
otal 'Other' Expenditure epairs and Maintenance Employee related costs Oder meetics Oder Orderside Oder Coppeditudes	8	24,120 3,393	31,804 3,096	44,512 3,708	48,416 8,265	53,410 9,710	-	51,563 13,660	53,624 13,989	58 29

14 Municipal Manager's Quality Certificate

I **Mrs N Nomandela**, Municipal Manager of the Nyandeni Local Municipality hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act 56 of 2003 and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Signature
Mrs N. Nomandela
Municipal Manager
Nyandeni Local Municipality
Date